Getting Practical with Employee Engagement

	Gallup Q12 Engagement Indicator	Best Practices to Implement
1	I know what is expected of me at work	 Clear job profile/description Comprehensive New Hire Orientation Plan Performance Review Metrics/Accountabilities shared in Advance Regular 1:1s Effective Delegation
2	I have the materials and equipment I need to do my work right	 Strong, open communication between supervisor and employee Effective Delegation Supervisor is clear what employees need to do their jobs effectively and advocates on behalf of employees
3	At work, I have the opportunity to do what I do best every day	Targeted, Strength-Based Selection- Right People, Right Roles
4	In the last seven days, I have received recognition or praise for doing good work	 Frequently, timely, positive feedback from supervisors Peer to peer feedback and recognition is encouraged
5	My supervisor, or someone at work, seems to care about me as a person	 Supervisors value employees as people and take time to get to know them Peer relationships and cross-functional relationships and mentoring are encouraged and supported
6	There is someone at work who encourages my development	 Development Plans for Employees Supervisors and management team provide coaching and mentoring
7	At work, my opinions seem to count	 Open door policy Input/ feedback invited at all levels, in all directions Opportunities for input on key issues are created Supervisors view employees as a great resource and wealth of knowledge Opinions are heard and acknowledged even when not implemented Decision-making is transparent whenever possible
8	The mission/purpose of my organization makes me feel my job is important	 Employees understand how their role connects to the overall success/mission of the organization Hiring team members who have a personal passion for the mission
9	My associates (fellow employees) are committed to doing quality work	 Recruitment/selection of top talent Accountability for performance Opportunities to showcase the talents and contributions of all team members
10	I have a best friend at work	 Teamwork and friendships are encouraged Opportunities provided for relationship-building and casual conversation amongst all employees
11	In the last six months, someone at work has talked to me about my progress	 Regular 1:1s Annual Performance Reviews Timely, Specific Feedback
12	In the last year, I have had opportunities at work to learn and grow	 Development Plans Roles include opportunities for special projects and assignments Effective Delegation